

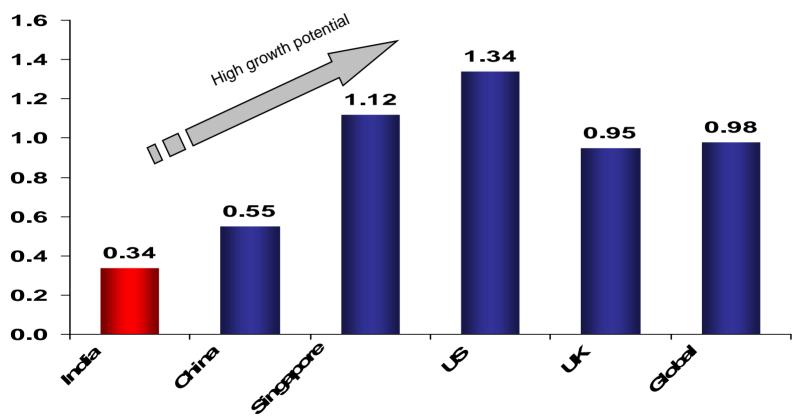




Indian Media Industry Overview



...Sector dynamics



- > Advertising spend as % of GDP in India still very low ...attractive growth potential
- Indian media at inflexion point, with ad spend set to rise with economic growth, rising consumerism and higher media penetration



Growth Rates- Ad revenues

	CAGR India 2005-10	CAGR Global 2005-09	India 2005 Over 2004
TV	14%	6%	11%
Print	15%	5%	16%
Radio	32%	5%	37%
Out of Home	14%	5%	17%
Internet	50%	14%	50%
Total	15%	6%	16%

Indian media on growth tracks – fueled by robust economic fundamentals

Print clocks high growth.... grows faster than TV for second consecutive year

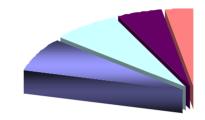
Source: FICCI and PWC Report



Advertisement Industry - Overview

Rs. Crs

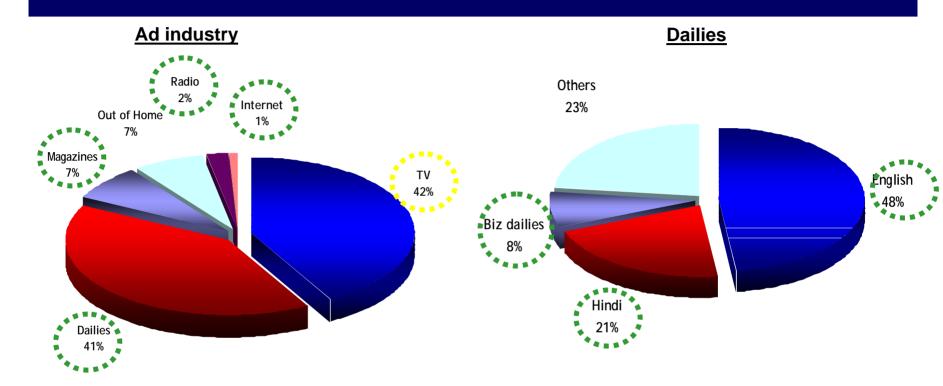
Ad Industry	Amount		
TV	5,450		
Dailies	5,300		
Magazines	970		
Out of Home	900		
Radio	300		
Internet	100		
Total	13,020		







Media Industry –2005



- > Industry estimate for 2006 continues to be optimistic
- Expected to grow faster than 2005; ~ 20%
- Higher literacy to further boost print penetration



HT Media Overview

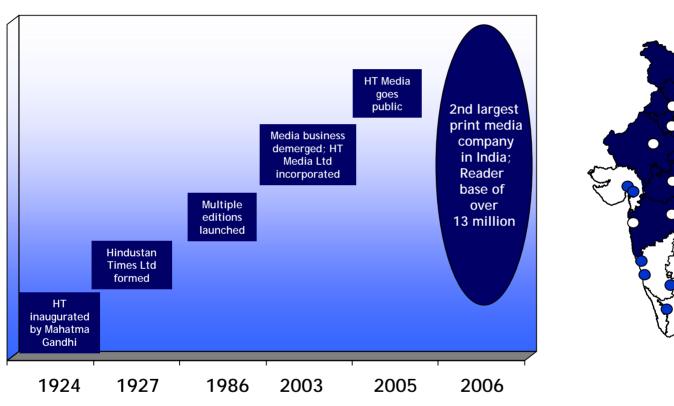








Corporate Journey





Editions cover 65% of population Pan-India sales presence



Corporate Culture

RESPONSIBILITY
PEOPLE-CENTRIC
COURAGE
EMPOWERMENT
SELF-RENEWAL





Corporate Snapshot





Institutional **Investor**

- Henderson Asia Pacific
- Citicorp Finance

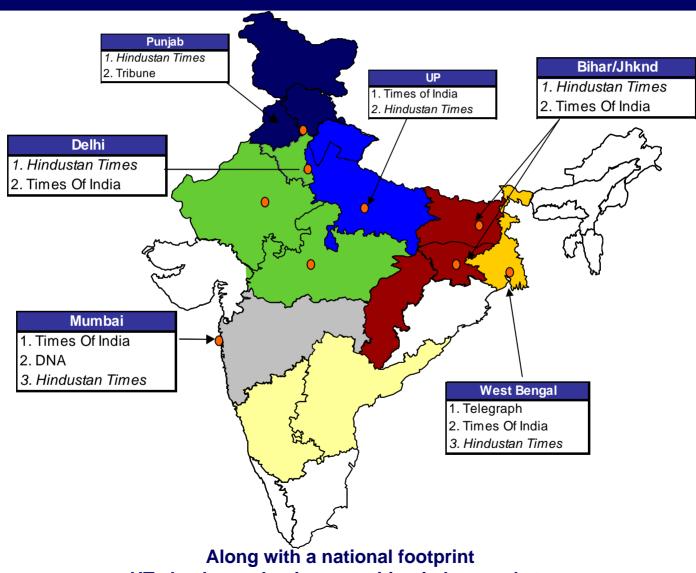


Financial

	FY'06		H1 FY'07		
	Rs Crs	<u>%G</u>	Rs Crs	<u>%G</u>	
Revenue	839	+32%	505	+31%	
EBITDA	136	+62%	116	+108%	
PAT	37	+36%	58	+214%	



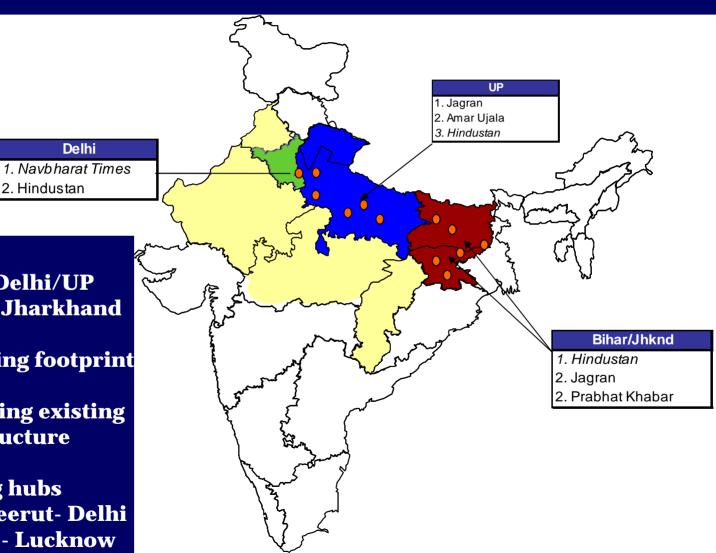
Presence & Position – Hindustan Times



HT also has a dominant position in key markets



Presence & Position – Hindustan



Covers Delhi/UP **Bihar & Jharkhand**

Delhi

2. Hindustan

Expanding footprint

Leveraging existing **Infrastructure**

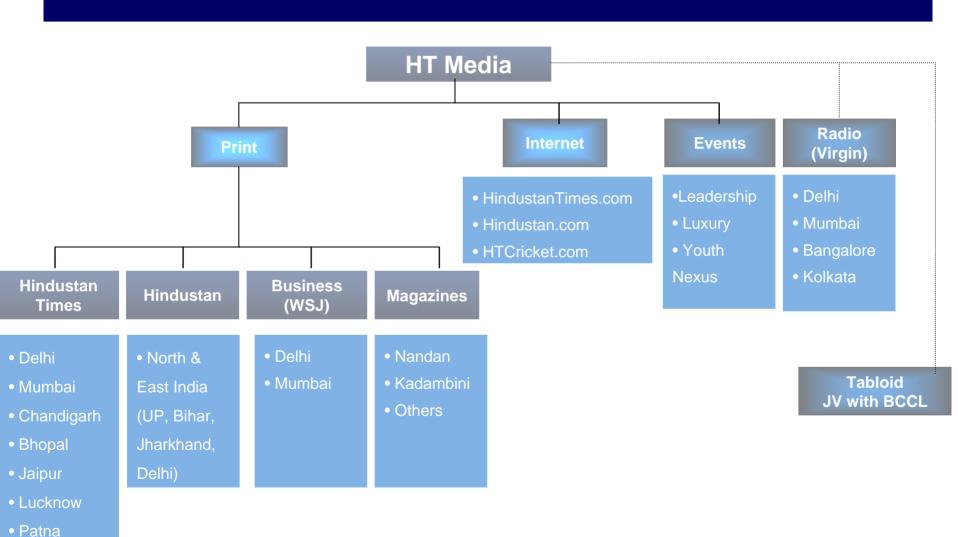
Printing hubs Agra/Meerut- Delhi **Kanpur - Lucknow**



Multimedia Presence

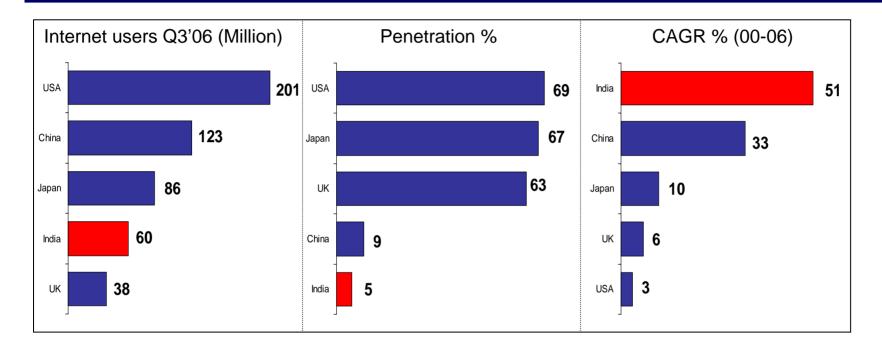
Ranchi

Kolkata





Business Strategy - Internet



- > India has small internet user base but is the fastest growing market amongst all the leading markets
- Indian internet users expected to reach 122 Million by 2009 (source : Kaufman Bros)
- Leverage content to build verticals
- VAS Alerts/Gaming/Contests/Short code (4242)





Business Strategy – Business paper

- > Long term segment growth potential is high
- ➤ Indian economy showing robust growths
- ➤ Booming stock market
- Opportunity exists for a high quality daily
- Build a comprehensive finance portal

Gap exists for a high quality business paper





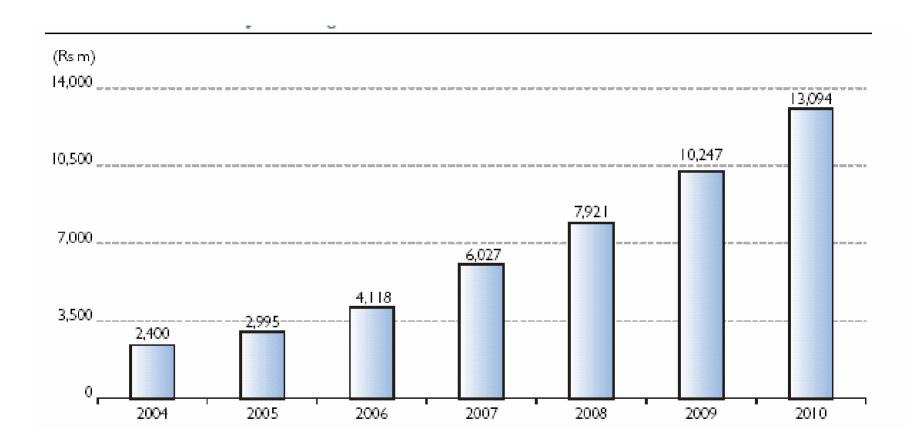
Business Strategy - Radio

- Enter Delhi & Mumbai followed by Bangalore & Kolkata
- Delhi & Mumbai accounts for + 50% of the radio industry
- Globally radio revenue accrues from one or two main cities
 - South Africa Jo'burg & Capetown +80 %
 - Thailand Bangkok +80%
 - Australia Melbourne, Sydney & Brisbane + 75%





Radio industry set to grow multifold



CAGR of 34% for 5 years (2006-10)



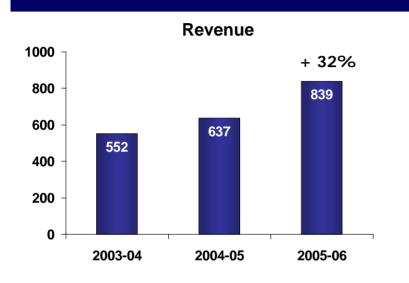
Financial Performance

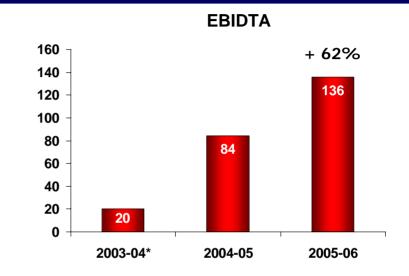


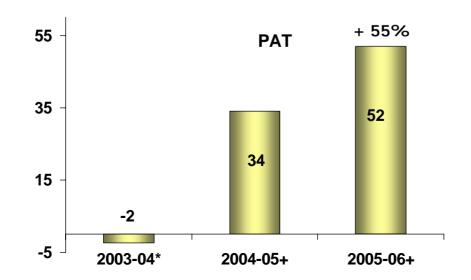




FY 06 performance



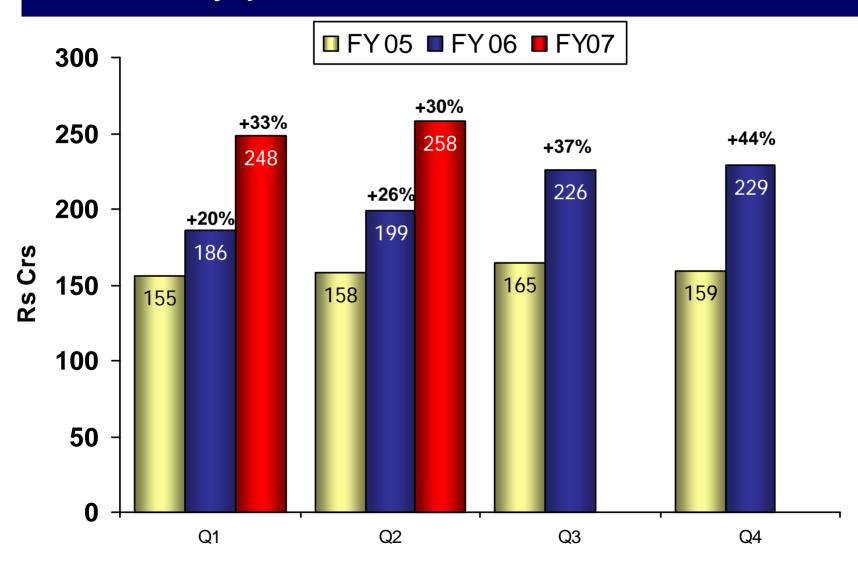




* 2003-04 for 9 months + All figures before extra-ordinary items

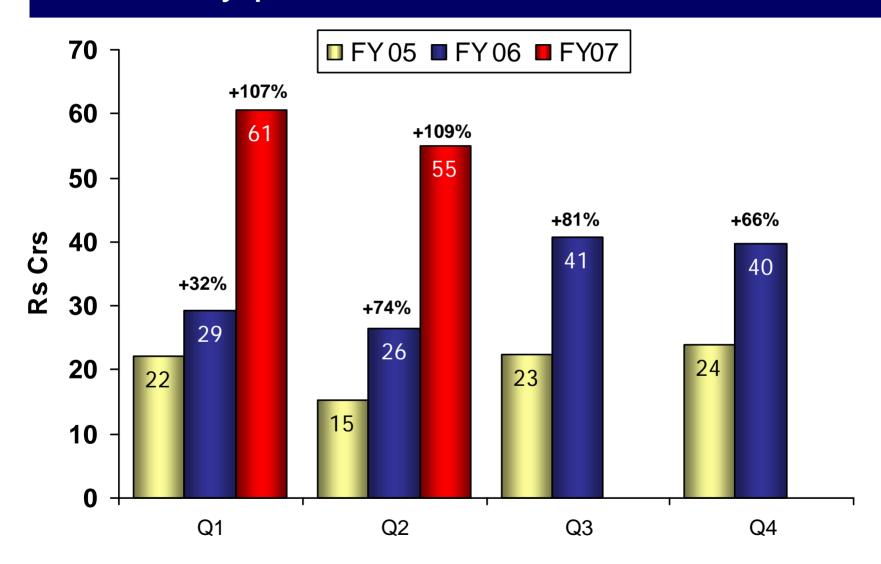


Quarterly performance – Total Revenue



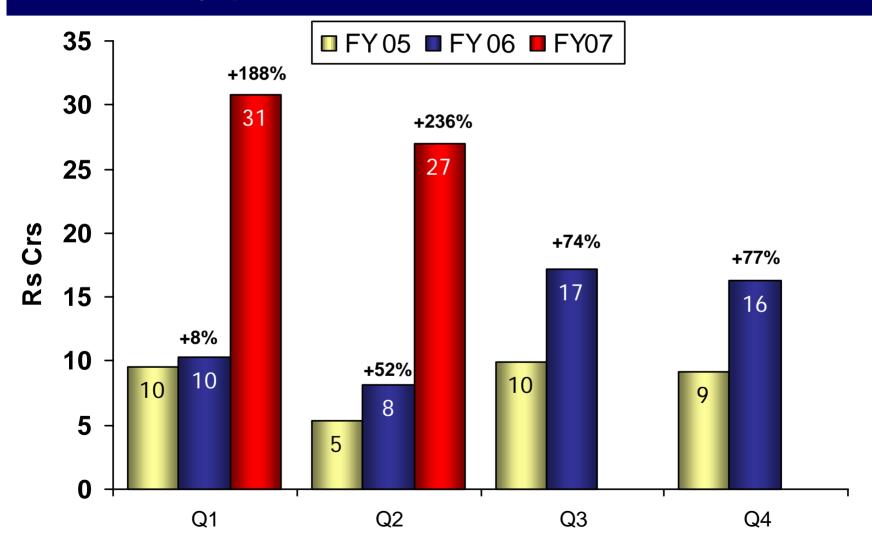


Quarterly performance – EBITDA





Quarterly performance – PAT



Thank You